

Appendix A

The Highways Efficiency Liaison Group comprises senior representatives from the following major organisations:

- The Institution of Highways and Transportation (IHT) - www.iht.org
- The County Surveyors' Society (CSS) - www.cssnet.org.uk
- The Technical Advisors Group (TAG) - www.t-a-g.org.uk
- Public Private Partnership Programme (4Ps) - www.4ps.co.uk
- Civil Engineering Contractors Association (CECA) - www.ceca.co.uk
- Association for Consultancy and Engineering (ACE) - www.acenet.co.uk
- Highways Term Maintenance Association (HTMA)
- Constructing Excellence - www.constructingexcellence.org.uk
- Regional Centres of Excellence (RCEs) - www.rcoe.gov.uk/

Plus senior representatives from the HA delivery directorates - i.e. Traffic Operations Directorate (TOD) and Major Projects Directorate (MPD). The Group is chaired by the HA's Procurement Director.

Other strategic partners and organisations who have assisted in the development of this Strategy, include:

- Improvement and Development Agency (IdeA) - www.idea-knowledge.gov.uk
- Local Government Association (www.lga.gov.uk)
- National Highways Best Value Benchmarking Clubs (NHBVBMC)
www.buildsoft.co.uk/benchmarking-clubs
- Representatives of the National Highways Best Value Benchmarking Club (Works and Design)
- A number of leading local authorities

Appendix B

Gershon Review: Areas of Opportunity for efficiency savings

The Efficiency Review identified various ways in which these efficiency targets could be achieved, including:

Corporate Services: staff and cost reductions with greater emphasis on redirecting resources to improve service delivery

Procurement: the largest potential area for efficiency gain and covering the whole procurement process - from delivery planning to decommissioning - not just the 'buying' process

Productive time of front line professionals - related to procurement activities and includes the need to examine processes

Transactional services - tax or fee collection activities

Policy funding and regulation (private and public sector) - ensuring that costs are proportionate to added value

References

Constructing The Team - Sir Michael Latham (1994)

The Levene Efficiency Scrutiny Into Construction Procurement by Government (1995)

Rethinking Construction – Sir John Egan (1998)

Modernising Construction – The National Audit Office (2001)

Improving Public Services Through Better Construction - The National Audit Office (2005)

*Delivering Best Value Solutions and Services –
Highways Agency Procurement Strategy (2001)*

National Procurement Strategy For Local Government in England (2003)

Releasing Resources to the Front Line – Sir Peter Gershon (2004)

*CPA – The Harder Test: The New Framework For Comprehensive Performance
Assessment of Single Tier and County Councils from 2005 to 2008 (2005)*

*Efficiency Matters – The Annual Efficiency Statement and the Bigger Picture –
IDeA and Regional Centres of Excellence (2005)*

Efficiency Gains from Collaborative Procurement – the consultation HA (November 2004)

*Efficiency Gains from Collaborative Roads Procurement – Report on Responses to the
consultation document for LAs and suppliers. – HA (March 2005)*