

PROJECT CONTOL FRAMEWORK - PRODUCT MATRIX		Pre-project	Options		Development			Construction	
		0 Strategy, Shaping & Prioritisation	1 Option Identification	2 Option Selection	3 Preliminary Design	4 Statutory Procedures & Powers	5 Construction Preparation	6 Construction	7 Handover & Closeout
Scope	Client Scheme Requirements	Produced	Reviewed	Reviewed	Reviewed	Reviewed	Reviewed	Reviewed	
	Client Phase Remit	Produced	Reviewed	Produced	Reviewed	Reviewed	Produced	Reviewed	
Risk	Risk Management Plan		Produced	Updated	Updated	Updated	Updated	Updated	
	Risk Register		Produced	Updated	Updated	Updated	Updated	Updated	
	Quantitative Risk Assessment			Produced	Refined	Refined	Refined	Refined	
	Qualitative Risk Assessment		Produced	Refined					
Business Case & Funding	Economic Appraisal Report		Produced	Refined	Refined	Refined	Refined		
	Economic Impact Report		Produced	Refined	Refined	Refined			
	Appraisal Summary Table	Produced	Refined	Refined	Refined	Refined	Refined	Refined	
	Traffic Survey Report		Produced						
	Traffic Forecast Report		Produced	Refined	Refined	Refined	Refined		
	Local Model Validation Report		Produced	Refined	Refined	Refined			
Value Management	Business Case			Produced	Reviewed	Reviewed	Refined	Reviewed	
	Investment Submission	Produced		Produced	Produced	Produced	Produced		Produced
Specification Requirements & Design	Value Engineering		Produced	Reviewed	Produced	Reviewed	Produced	Reviewed	
	Value Management		Produced	Reviewed	Produced	Reviewed			
	Scheme Assessment Report			Produced					
	Technical Appraisal Report		Produced						
	Report on Public Consultation			Produced					
	Preliminary Design				Produced				
Managing Change	Pre-construction Design						Produced		
	As Built Design								Produced
	Change Request Log		Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
	Change Request Form		Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
Project Management	Exception Report		Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
	POPE Report								Produced
	End of Stage Report		Produced	Produced	Produced	Produced	Produced	Produced	
	Product Checklist	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
	Project Management Plan		Produced*	Updated*	Updated*	Updated*	Updated*	Updated*	Updated*
	Project Schedule		Produced*	Refined*	Refined*	Refined*	Refined*	Refined*	Refined*
	Regular Reporting		Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
Cost Estimating	Stage Gate Assessment Certificate		Produced*	Produced*	Produced*	Produced*	Produced*	Produced*	Produced*
	Project Closeout Report								Produced
	Order of Magnitude Estimate	Produced							
	Options Estimate		Produced	Refined					
	Preliminary Estimate				Produced				
	Initial Estimate				Produced				
Procurement	Developing Estimate					Produced			
	Final Estimate						Produced		
Health & Safety	Costs to Complete Estimate							Produced	Refined
	Project Level Procurement Strategy			Produced	Reviewed	Reviewed	Reviewed	Reviewed	
	Pre-construction Information			Produced	Refined				
	Form F10 (rev) Notification of Project			Produced			Updated		
	Construction Phase Health & Safety Plan						Produced	Updated	
SSR Approvals	Health & Safety File			Produced	Updated	Updated	Updated	Updated	Updated
	Maintenance and Repair Strategy Statement			Produced	Refined	Refined	Refined		
	Statement of Intent		Produced						
	Preliminary Sources Study				Produced				
Public Consultation	Geotechnical Report				Produced				
	Geotechnical Feedback Report								Produced
	Public Consultation Strategy		Produced						
	Public Consultation Leaflet			Produced					
	Public Consultation Publicity Checklist			Produced					
	Public Consultation Exhibition Checklist			Produced					
Orders	Statement of Results of Public Consultation Checklist			Produced					
	Notification of Prejudicial Development (TR111)			Produced					
	Section 85 Notice			Produced					
	Orders Requirement				Produced	Reviewed			
	Draft Orders				Produced				
	Made Orders						Produced		
	Orders Publicity Checklist				Produced	Produced	Produced		
Other Notices	Exchange Land Certificates & Planning Consents				Produced	Refined	Produced		
	Draft Orders Exhibition Checklist					Produced			
Standards & Specification	Notice(s) to Treat & Enter						Produced		
	Part 1, Noise and Road Opening Notices							Produced	Produced
Communications	Road Safety Audit				Produced		Produced	Produced	Produced
	Communications Plan		Produced	Updated	Updated	Updated	Updated	Updated	
Public Inquiry	Arrange Public Enquiry					Produced			
	Programme Public Inquiry					Produced			
	Documentation for Public Enquiry					Produced			
	Handling Objections for Public Inquiry					Produced			
	Objectors' Costs for Public Enquiry						Produced		
Works Procurement	Statements & Evidence					Produced			
	Contract Documents				Produced		Produced		
Handover	Statutory Undertakers Estimate		Produced	Refined	Refined		Refined		
	Maintenance Handover Certificate								Produced
Environmental	Handover Schedule							Produced	
	Record of Environmental Determination			Produced					
	Environmental Public Notices			Produced	Produced	Produced	Produced		
	Environmental Assessment Report Stages 1, 2 & 3	Produced	Refined	Refined	Refined				
	Environmental Statement				Produced				
	Environmental Statement Non Technical Summary				Produced				

* undertaken as part of Project Controls Processes
PCF Product Matrix Draft L